PUBLIC SCHOOLS

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Minutes Board of Education February 10,2003

The members of the Board of Education met for a Committee Meeting on Monday, February 10, 2003 at 7 p.m. at the Don Stroh Administration Center, 5606 South 147th Street. The discussion topics included weighted grades and a review of the Board initiatives and the Superintendent's goals.

PRESENT: Jean Stothert, Mike Pate, Brad Burwell, Linda Poole Julie Johnson, and Mike Kennedy.

Others in attendance were Keith Lutz, Martha Bruckner, Judy Porter, and other administrators

One board member mentioned that the current grading system allowed a student with a GPA of 3.75, who was taking 8 classes to have a higher class rank than a student with a GPA of 4.0, who was taking 7 classes. Another board member suggested that if honors courses were weighted, then AP

advisement system is meant to help. A counselor suggested that if kids were proactive and motivated, they would search out the information.

One board member mentioned that the current system of mark points honors quantity instead of quality and punishes students for taking a study hall. Another board member mentioned that the stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level, and that by ted seni [(fn **b)** statistical stress seems to be worst at the freshman level stress seems to be worst at the freshman level stress seems seems seems set to be worst at the freshman level set to be worst at the f

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BACKGROUND: In 1998, a committee comprised of 57 members including curriculum representatives, high school administrators, 10 parents, 5 business representatives and 16 high school

TIMELINE: It was recommended that the new recommendation be applied to the

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CONSIDERATIONS

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AGENDA SUMMARY SHEET

AGENDA ITEM:Weighted Grades and Grade Point AverageMEETING DATE:October 21,2002DEPARTMENT:Educational ServicesTITLE AND BRIEF DESCRIPTION:Weighted Grades and Grade Point Average

OUT DEAL

TIMELINE: It was recommended that the new recommendation be applied to the graduating class of 2004 and that the classes of 2001, 2002, and 2003 would retain the current system of calculating class rank. Further the application of weighted grades to International Baccalaureate classes would be effective in 2002-03. The International Baccalaureate program in Millard. The new recommendations have not yet been fully implemented.

ATTACHMENTS:

- Copy of the report given to the Board on January 3, 2000 Weighted Grades, Grade Point Average, and Class Rank
- Approval of Policy 6330 Grades and Rule 6330.1 Grading Guidelines for Third -Twelfth Grade (April 24,2000)

AGENDA SUMMARY SHEET Enclosure

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Example #2 who earned 25 credits with the 4.40 GPA would be ranked ahead of Example #1 who earned 30 credits and received a 4.33 GPA.

Other examples can be but these two illustrate the concerns that have been expressed by parents, students, faculty, and administrators,

Concerns:

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- 1. The high schools and the district want students to maximize their educational opportunities by taking as many classes as possible.
- 2. The current system appears to penalize students who wish to take electives
- 3. A pattern has been detected in which the

Weighted Grades, Grade Point Average, and Class Rank

<u>B</u>____

Example #1

20
25
25
20

Weighted Grades, Grade Point Average, and Class Rank (Student/Parent Information Sheet for Class of 2004 & Beyond)

Below is the Millard Public schools' Marking System. This system is us0 17.12v 695.522

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In this scenario, Example #1

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 $\begin{array}{c}1\\12\\2\\9\\4\\11\\15\\19\\10\\6\\8\\20\\5\\16\\7\\17\\13\\18\\14\end{array}$

1

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Curriculum, Instruction, and Assessment

Grades

The Superintendent or designee shall develop and implement student grading guidelines. The objectives of grading guidelines shall be to quantify and report the academic achievement of each student. Grades should fairly reflect the level of student achievement in

Curriculum, Instruction, and Assessment

Grading Guidelines for Third -- Twelfth Grade

6330.1

The

ADVANCED PLACEMENT CLASSES 2002-2003

Computer Science

260 Advanced Placement Computer Science - 11/12 Y

<u>English</u>

048 Advanced Placement English – 12 Y

- Foreign Language 119 Advanced Placement German 12 Y
- 139 Advanced Placement French 12 Y
- 159 Advanced Placement Spanish 12 Y
- 165 Advanced Placement Latin 11/12 Y

Mathematics

243 'Advanced Placement Statistics - 11/12

INTERNATIONAL BACCALAUREATE CLASSES 2002-2003

- Art 732 IB Visual Arts SL 11/12 Y
- 733 IB Visual Arts HL 11 Y
- 734 IB Visual Atti Hla-

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1.	Do you require	
~		
3.	Do you have weighted grades?	

4. Are your GPA and honor roll tied together?

F

ABBREVIATED COURSE TITLES AND NOTES

2002 - 2003

- Arch Drft Des: Architectural Drafting and Design
 Alg Essen One year equals one semester Algebra Introduction to the Behavioral Sciences
 Int Comp Sci: Introduction to Computer Science
 Int Design: Interior Design in the Home
 Res Meth: Research Methods
 Res: Level 11 Resource classes
- SpRd/StRef: Speed Reading Study and Reference Skills
- Hon Honors Courses for the Gifted

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COMMUNITY AND SCHOOL DATA

Millard North High School is one of three public high schools in Millard, a suburban, predominantly residential district in west Omaha (Metro area population 600,000). The Millard School District has the reputation of being among the finest in the state; students consistently score high on national tests and 83% go on to higher education. With the community expectation of

* 35 * 5 * 30 * 25 * 25 * 15 * 5 * 60 * 5 205

Omaha N E 68137

MARKINGSYSTEM 1 = A = 100-93 =

<u>1999-00</u> <u>2000-01</u> <u>2001-02</u>

ard West High School

DISTRICT INFORMATION:

Millard is an independent school system in southwest A predominantly suburban, Omaha, Nebraska. residential district serving approximately 19,000 students including twenty-two elementary schools, six middle schools and three high schools. Millard Public Schools has the reputation of being among the finest in the state; students consistently score well on national tests and nearly 85% of the students go on to higher education. With the community expectation of higher education, the curriculum emphasizes skills in English, math, science, social studies and foreign languages. We also have very strong vocational and tech prep programs. The district has AA accreditation, the highest recognition awarded by the Nebraska Department of Education. Millard West is also accredited by the North Central Association of Schools and Colleges.

SCHOOL INFORMATION:

Millard West opened in August 1995 to serve the rapidly growing western area of the district.

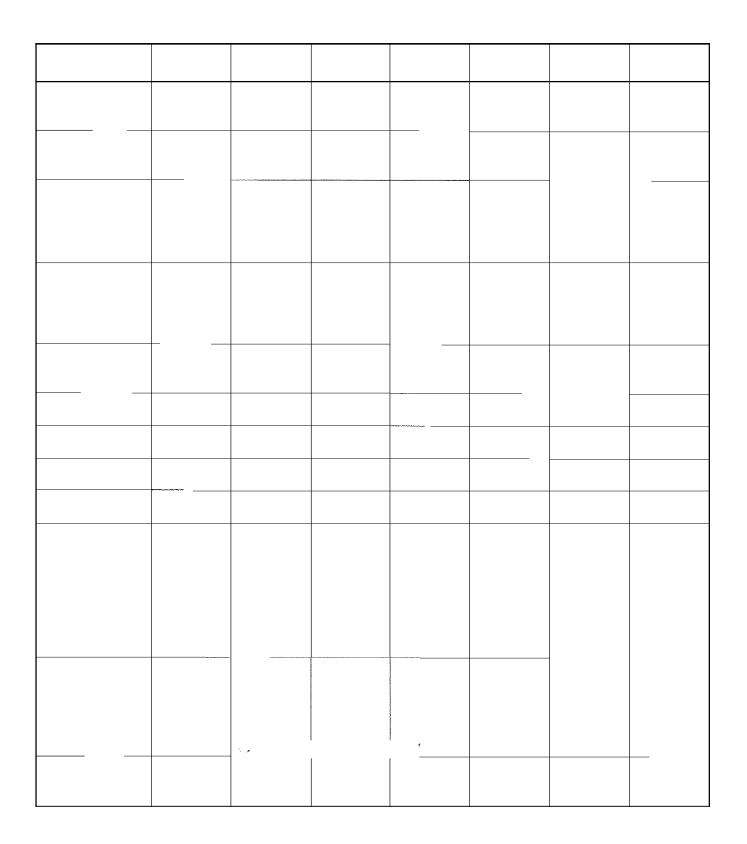
Profile

5710 South 176th Avenue Omaha, NE 68135-2268

Telephone (402) 894-6015 Fax (402) 894-6080. ACT/ SAT School Code 281-723

Principal:	Dr. Richard Kolowski
Assistant Principals: Pupil Services Activities Curriculum Discistant Dean of Students	Dr. Kathy Ryan Mr. Steve Joekel Dr. Deb Kolc Mr. Harry Grimminger Mrs. Stacy Longacre

Counselors Guidance



34

Weighted Grades Survey

University of Kansas								
* depends on depa	* depends on department							
What role do weighted grades play in the review of an admissions application?"								
2. Are applications positively influenced if the high schools don't weigh honors classes?								
3. Do you reconfigure high school GPA's to the same scale?								
4. Must a	4. Must a							

25.

01/22/2003

Harvard -

Q. Are there secondary school course requirements for admission?

A. There is no single academic path we expect all students to follow, but the strongest applicants take the most rigorous secondary school curricula available to them. An ideal four-year preparatory program includes four years of English, with extensive practice in writing; four years of math; four years of science: biology, chemistry, physics, and an advanced course in one of these subjects; three years of history, including American and European history; and four years of one foreign language. Back to top

Q. Is it to a student's advantage to take advanced, accelerated or honors courses?

A. Yes. Although schools provide different opportunities, students should pursue the most demanding college-

Stanford -

Academic Preparation More than 5,000 high schools are represented in our applicant

UCLA –

O: What are the average GPA and SAT scores for freshmen admitted to UCLA?

A: These statistics and many more are available on our Fall 2001 Freshman Profile.

This is often the first question prospective freshmen ask us. Many students instinctively focus on GPA and test scores without fully understanding how these numbers are used in our admission process. These statistics are only two of the elements we use in our academic review; we carefully balance many factors to gain a complete sense of an applicant's achievements.

Here are some of the additional criteria we will use to evaluate your application:

The quality, content, and level of college prep courses you have taken throughout your entire high school program, especially coursework completed beyond the minimum courses required for eligibility to the University of California.

The strength of your senior year coursework.

The number of and performance in Advanced Placement [AP], International Baccalaureate [IB], school-designated honors, and college courses you have taken, particularly in your junior and senior years. The degree to which you have challenged yourself within the context of your own high school.

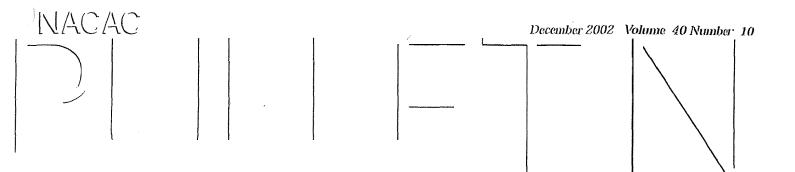
O: Which counts more in admission decisions--gradesor test scores?

A: GPA--combined with the quantity and level of your high school courses--is of primary importance [a strong GPA, for instance, on an academic program that lacks honors level courses or does not include courses well beyond those needed for basic UC eligibility, will not likely result in admission]. That being said, test scores are still an important element.

First and foremost, you should take the most challenging courses you are able to handle. This is also the best way to prepare for your standardized tests. It is also a good idea to be prepared to take the tests more than once--in other words, don't wait until your senior year. That way, if you do not perform your best on some tests, you have a chance retake them in the fall of your senior year.

We also

The benefit of an AP/IB course is that it is part of a nationally standardized program culminating in an



ADMISSION TRENDS

(Continued from page 5)

decision plans noted an increase in ED applications. It is important to remember, however, that only 18 and •wser, cecresion

Full Report

NACAC will release the full research report in early January, 2003. Visit www.nacac.com/ research.html to view a copy of the full report and for copies of previous surveys. Contact research@nacac.com with questions or requests for more information.

Academic scholarships are given to students who excel in academic abilities related to an academic subject area or areas.

Number of Academ	ic Scholarships
L	

Summary of AP English and AP Foreign Language Course Histories

The following provides course histories and AP testing information on students enrolled in AP English and AP Foreign Language courses during the 2001 – 2002 school year. This is the latest year that AP test information could be gathered on these students.

AP English:

There were 240 students who took AP English, 67 of whom took the AP English exam receiving an average test score of 3.4. The average grade for all students enrolled in AP English

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Dr. Rick Werkheiser - Millard North High School

It appears that non-weighted honor courses allow students to enroll in honor courses for the right reasons – to be challenged and to determine strengths and weaknesses, likes and dislikes without the pressure or focus of the weighted grade. Students are not enticed to enroll in honor courses only because of the weighted grade. In the Millard Public Schools, there is a continuum or sequence of courses where honor courses prepare the student for the more rigorous AP or IB courses, which are weighted. No universal standards exist for honor courses from district to district where national standards exist for

Dr. Rick Kolowski - Millard West High School

My response to the issue of Weighted Grades is the same today as it was in the past years of my career when I had worked on the exact same issue as Secondary Director. I believe this is the third time in the past 20 years that I have examined this issue and the good thing is that the combined results of the research on the issue have not changed that dramatically over these years. Therefore I see no change in the previous decision that I had made to agree that there is no advantage to weighted grades in schools at tos TOATEST TATEST ACTION 10028 (Fulle404 0.069[ftdT9.31

Notes on Counselor interviews – Weighted grades

North HS -

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Weighted Grades: Student Interview Questions (Currently enrolled in Honors, <u>not</u> planning on taking AP courses)

1. What Honors English courses have you taken to date?

Honors English 9: Yes (SHS) 1,1,1,1,1 (NHS)=1.1

(WHS)

4. If you have not taken Honor English 9 and/or 10, would the availability of weighted grades (other than AP/IB courses) have influenced the selection of classes you have taken during your high school career? If

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- To:
- Judy Porter Martha Bruckner Fr:
- December 27,2002 Date:

Review of articles related to weighted grades and grade point average. Re:

I have reviewed many articles related to the issues of weighted grades and grade point average, and have decided that it might be most helpful to give you a summary

Document

O'Connell said, she would be more eager to take advanced classes.

"Honors students do a lot more than in regular classes," O'Connell said. "If we have to do more work, there should be more incentive to want to do it. It just doesn't seem fair that we get the same number of points on our GPA for doing so much more work."

St. Tammany Parish School Board officials will assemble a committee of parents, teachers and administrators this month to study whether the district should adopt a weighted-grade system that would award extra quality points to students enrolled in Advanced Placement, honors and gifted courses.

A level field

Since 1992, when the School Board did away with weighted grades and initiated a lower grading scale for all classes, students at the north shore's seven public high schools have been able to earn the same number of quality points – 4.0 for an A, 3.0 for a B, and so forth – for each class, regardless of its difficulty level.

The change came after some parents and administrators complained that the weighting system was biased against students in regular classes, who would always be outranked by pupils who used weighted courses to inflate their GPAs.

While St. Tammany is considering returning to weighted grades, however, school officials in St. John the Baptist Parish are doing away with their weighted-grading system for the coming school year, saying inflated scores have hurt students who tried to earn scholarship money through Louisiana's Tuition Opportunity Program for Students.

An informal survey of the state's 66 school systems conducted by St. **Tammany** administrators found that 35 districts did not award extra points for hard courses during the past school year. Fifteen, including those in St. Bernard and Jefferson parishes, used a 5.0 scale for Advanced Placement, honors or gifted classes, while six districts offered different grading scales in those courses.

The rest designated advanced classes on report cards or added a set number of points to final grades in tough courses.

Weighted scale spreading

Nationwide, school districts are increasingly adopting weighted-grade systems, said Gail Downs, who studies the issue at the Center for Research and Evaluation at the University of Maine's College of Education and Human Development.

The trend has been driven mostly by parents of high-achieving kids, who see unfairness in a grading system that offers the same credit to students in regular and remedial classrooms that their kids earn in rigorous, college-level courses.

It has been buttressed by students who hope a high GPA will help them earn private and public scholarship dollars, despite concerns such as those in St. John the Baptist Parish.

Gayle Sloan, St.

at Emory University in Atlanta.

"Obviously, with 10,000 applications for freshman admissions, all with different grading scales, for our staff who are reading the files, it's just easier to look across the board and it all means the same thing," said Jordan.

Weighted grades have helped good students get into colleges and universities that do not refigure grades but instead look at class rank and weighted GPA, Downs said.

"The person with the weighted grades so much more often gets accepted to these schools, which are usually elite universities, than the person with the unweighted grade because the admissions

Music education enriches students academically and personally but may cost them their class rank—and possibly the competition for valedictorian.

eighted high school grade point averages (GPAs)

LINKS &

Occasional Paper no. 35

by Gail C. Downs, M.S. Center for Research and Evaluation

June2000

a publication of the College of Education & Hurnan Development at 🗯 University of Maine and the Penquis Superintendents 'Association

Penquis Superintendents Association Research Cooperative

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Occasional Paper No.35

Weighted Grades: A Conundrum for Secondary Schools

Gail C. Downs, M.S. Center for Research and Evaluation College of Education & Human Development University of Maine 5766 Shibles Hall Orono, ME 04469-5766

June 2000

A publication of the College of Education & Human Development at the University of Maine and the Penquis Superintendents Association.

The Occasional Paper Series is intended to provide educators and policymakers in Maine with information that can assist them as they address the complex problems confronting their communities, education systems, or students. Papers are distributed periodically as topics vital to educational improvement are addressed by faculty and graduate students at the University of Maine. The opinions and information obtained in the Occasional Paper Series are the authors' and do not necessarily represent those of the University of Maine or the College of Education & Human Development.

The Center for Research and Evaluation is a nonprofit research unit within the College of Education & Human Development

Weighted Grades: A Conundrum for Secondary Schools

Introduction

Maine high schools, as well as secondary schools throughout the nation, have been grappling with the issue of how best to assign grades. Developing an appropriate grading system has become paramount in Maine since the University of Maine instituted a program that makes a full tuition scholarship available to the two highest ranked students in their senior classes. The scholarship is awarded to students who enroll at the Orono Campus following graduation from high school. If the recipient maintains a **3.0** grade point average, the award continues for four years, providing a substantial financial benefit.

These high stakes have Maine college-bound students searching for strategies that will give them the highest rank in class possible. School administrators are being pressured to assign "weighted" values to more rigorous classes so that students enrolled in these classes would earn more quality points toward their grade point averages than students enrolled in average classes. School administrators, parents, teachers, and students are struggling to develop fair and equitable grading systems for their districts. However, what is fair and equitable?

Overview

About half the school systems in the country are currently assigning weighted grades and the number is increasing (Manzo, 1998). When computing a student's grade point average (GPA), different school systems may assign from four to eight points for an earned "A" in a comparable Advanced Placement (AP) English class. Furthermore, schools that do weight other types of



In order to illustrate how weighted grades can make a significant difference in a student's Min

computing a student's GPA. Although satisfactory completion of health and

Other strategies and systems

A 1983 National Association of Secondary School Principals study reported that 73% of schools

used "all" courses in computing GPA; the most frequent course exception being physical education de 4.96r034mmende0 0 1

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other courses would be included to meet minimums for each semester. Although both weighted and nonweighted Talley and Mohr (1993) reported that 74% of surveyed private college admission directors said that students with weighted grades on their transcripts have no advantage over students whose transcripts do not include weighted grades. However, a comparison of students with the same basic transcript show that the student with weighted grades was chosen over the student with non-weighted grades 76% of the time. Responses from 559 college admission directors from private and public four-year undergraduate institutions express their preferences regarding grade weighting:

- ♦ 33% prefer non-weighted grades
- ♦ 27% prefer quality points added to honors and AP courses
- ♦ 22% prefer specific point values for different levels of courses
- ♦ 15% prefer that honors and AP courses be multiplied by a specific factor
- 3% had no preference

Of the 74% that reported using students' GPAs in computing freshman profiles, 47.5% reported using weighted grades in the computation while 48.1% used non-weighted grades; 4.4% use both.

Legal implications

Both the University of California and California State University systems add one point to nonweighted honors and AP courses when calculating the GPA for applicants. The median GPA for students admitted to UCLA and UC Berkeley is over 4.0 - a score impossible for students to attain if their schools have no honors or AP courses. Students with little access to AP courses are competing for admission against students whose GPAs are increased because of weighted grades; these students are clearly at a disadvantage.

Inglewood High, a California school that enrolls approximately 2000 students, most of whom are either Latino or African American, until recently offered just three AP courses. About 10 miles away, Beverly Hills High School offered more than a dozen **AP**

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ACLU claims these students should not be denied the ability to compete equally for admission to California's elite universities (Hill, 2000). The charge, "denying students equal and adequate access to AP courses" can be interpreted to mean "denying students equal opportunity for college admission and for scholarships." Is the real issue AP

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6/17/98 -- WEIGHTED GRADES POSE DILEMMAS

little incentive to set a

nonweighted grades beginning next fall.

"Some students and parents had concerns that they might not be as competitive because other schools weighted the grades hut we didn't," said Gregory C. Eckles, the district's director of secondary schools.

Weighted grades may also provide more incentive for students to push themselves harder academically, some students say. In an unweighted system, a student who knows he can do better in a regular class *may* not take honors classes for fear of getting lower grades.

Andy Howard, who will be a senior at Greenwood Community High School near Indianapolis in the fall, said his GPA has suffered for his decision to take honors English and calculus, which have earned him B's. In his class of 200 students, Mr. Howard is ranked 28th.

"There are a few people above me in rank who haven't taken honors courses, They just don't want to work," he said. "I could easily have gotten A's in regular English."

Valedictory Umbrella

The numbers game has become an increasingly touchy one. Battles with students and parents, which have periodically ended up in court, are causing many schools to stop ranking students or bestowing honorary titles. And weighted-grading systems have occasionally added to the quandary.

At one San

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Read an abstract of the study, "The Case for Weighting Grades and Waiving Classes for Gifted and

EDUCATION WEEK on the WEB

The Honors Course Dilemma



By William R. Cross



igh schools that adjust or weight grades for honors rses are both helping udents who take those

because their GPAs (4.0 maximum) are too low. This separation of students is not necessarily bad and is probably one of the reasons that

didates for the above three categories

honors courses. When honors course grades are adjusted or weighted, students are able to earn grade point averages (GPAs) that are greater than the GPAs that other students can earn. In a 4-point grading system numeric grades for non-honors

courses are as follows:

A = 4; B = 3; C = 2; D = 1; F = 0.

Frequently, honors courses award numeric grades as follows:

A = 5; B = 4; C = 3; D = 2 or 1;F = 0.

The best GPA that students can attain if they do not take honors courses is 4.0, while those students who take honors courses can earn GPAs greater than 4.0.

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Our schools grannled is lost

nate all straight-A students valedictorians, regardless of their G.P.A.S. Students who'd received all A's and only one B were named salutatorians. Often, we had numerous valedictorians and salutatorians. To add to the confusion, some of the salutatorians had higher G.P.A.S than did some of the valedictorians.

This controversy led to a study of how we designate honors to our highestachieving graduates. Soliciting the ideas and opinions of students, parents, and teachers, the school board approved a plan to eliminate the designation of valedictorians and salutatorians. We replaced it with a new system, designating Highest Honors to graduates with G.P.A.s of 5.2 or above, High Honors to those with G.P.A.s of from 5 to 5.2, and Honors to those with G.P.A.s of from 4.8 going to retain a weighted grading system.

With these responses in hand, the task force made two significant changes in our recommendations: First, we abandoned the six grading periods in favor of quarterly grades, the status quo. Second, we proposed expanding the weighted grading system.

Here's how the task force phrased the revised recommendation:

"Philosophically, we believe that all learning has equal value. Consequently, we support the total abandonment of weighted grades. However, reality tells us that our

with disabilities who receive A's and B's in lower level courses ineligible. If the latter, then weighted grades are irrelevant and unnecessary. In either case, how-ever, it is an issue of differentiation and selection. It is not an academic issue.

The use of weighted grades in selecting avaledictorian is another matter altogether. Recall that in Chapter **3** we discussed the dilemmas caused by this process when selection is restricted to a single student. Our recommendation there was to name multiple valedictorians or to follow a process similar to that used in colleges and universities where graduates are distinguished as *magna cum laude* and *summa cum laude*. This provides special recognition for those students who have distinguished themselves academically while eliminating the detrimental effects that stem from the competition among students for that singular distinction.

Keep



01311953@88

MEMORANDLIM

To: Keith Lutz

Fr

MEMORANDUM

To:	Donna Flood Director of Staff Development
Fr:	Mark Feldhausen . Assistant Superintendent of Technology
Cc:	Martha Bruckner Associate Superintendent of Educational

Technology Integration in Teaching and Learning

For more than a decade the Millard Public Schools has been committed to utilizing technology to enhance student learning and to support the effective management of the district. This commitment has been reflected by numerous technology strategieslaction plans found in the District's Strategic Plan, in specific initiatives of the Board of Education, and in community support and advocacy for technology in each school and classroom. Most recently, technology has been a major component of mandatory staff development. Instruction, support, and encouragement have been provided for teachers as they continue to improve and increase their technology skills and work toward the integration of technology into teaching and learning. But, what does it mean to truly integrate technology into teaching and learning and what is the relationship of technology integration to the Indicators of Effective Teaching as defined by the Millard Public Schools?

The process of improving one's technology skills is continuous. The challenge of integrating a teacher's technology skills into the classroom, as a

assessment			
A. evaluate		<u> </u>	
products			

Indicators of Effective Teaching Using Technology Evaluation Rubric

Indicators	Description of Effective Use of Technology		
Planning	t thatdefinTc 3-1925 -21.0(Tef)]TJ -0.01.14gy	1	
	A. align the use of technology resources with curricular outcomes		I
	B. apply best practices regarding teaching and learning with technology		
	C. design developmentally appropriate learning opportunities that apply technology-enhanced instructional strategies to support the diverse needs of all learners		
Management	Teachers manage technology resources within the context of the		
<u> </u>			
	+		
Instruction	+		
	+		
	+		

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Ed Services Input Session December 6,2002

- Wide variety of tools not latest and greatest
- Tech Integration goal to be students use technology effectively = implied
 - o Focus of document = teacher
 - o Not obvious the student role / use
 - o Match with indicators of effective teaching needs to be mentioned
 - How is the teacher managing what is going on?
 - Kids need to
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- o None has the expertise to accomplish all of these building how technology looks for like-minded teachers. Give staff members recognition for what they do and can teach their peers regarding how technology can impact Marzonno, diff., teaching.
- Involvement of technology at the H.S. level
 - o Issues, rapid, keeping eye on what is happening, access, availability
- How can we ask taxpayers for more money if we don't have a technology vision picture?
- In order to move instruction is to raise the bar and bring to the fore front s document such as this.
- Visioning document white paper process?
 - o Assisting only the evaluation process?
- Language, beginning point of discussion / issues
- Reminder 3rd board goal infusion to improve student achievement

Technology Integration Input Session December 10,2003 Session II, Tech Advisory Committee

One of the challenges we have is dealing with helping the district to try to define the tech integration; we are working with Ed Services. Using technology purposefully, staff development, how do we define this and what do we expect in the long term?

Technology and Tech Integration...what are our expectations? Using Indicators of Effective and roll it into the process of teacher evaluation.

Group One:

- Consider adding, "demonstrate learning through the "creation" of quality products to the student language
- Teachers and administrators would need additional info to clarify the indicators. 'Similar to what we have in the current indicators, give examples of what an indicator might look like in the classroom
- The tech infrastructure (hardware, software, network, staff development) will need to be in place in order for this to work.
- Take out the 3 levels of evaluation (satisfactory, exemplary, unsatisfactory) and model the current system of commendations and recommendations
- Remove the A, B, C indicators from

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- Effective teaching = management of the classroom Instruction implement 0
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